# **Our Outcomes**

Timely, accurate and meaningful performance information provides Government and the communities we serve insights and judgements on the effectiveness and efficiency of how well we are doing in delivery of our services.

Done well, good performance information assists in improving accountability and transparency and aids decision-making. We recognise that to manage our business effectively we have to access information and report against different dimensions of value using interconnected information across multiple key resources. This integration of reporting strengthens governance, ensures we focus on the issues that are material to our business and customers and helps to identify and mitigate risks earlier.

The following scorecard provides a snapshot of how well we are performing against our key outcomes. More information and other measures are included throughout the report.



#### Movement

Improve mobility of people and the efficiency of freight



#### Customers

Provide a transport network centred on what our customers need and value



### Safety

Provide improved safety outcomes for all users of the transport network



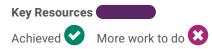
## Sustainability

Develop a sustainable transport network that meets social, economic and environmental needs

| GOVERNMENT GOAL Future Jobs and Skills Grow and diversify the economy, create jobs and support skills development |  |        |        |        |  |  |  |  |
|---|--|--------|--------|--------|--|--|--|--|
| Customers Assets  | Network performance Financial capital Natural resources Our people Kno   | ow-how |        |        |  |  |  |  |
| KEY OUTCOMES<br>SOUGHT  | RESULTS  | TARGET | ACTUAL | STATUS |  |  |  |  |
| State Development Facilitation of economic and regional development   | Our target for the average return on which road and bridge construction expenditure will deliver future economic benefits to the community was exceeded and continues to improve | 4.0    | 4.3    | •      |  |  |  |  |
|   | We exceeded our contracts completed on time target and significantly improved on previous years  | 90     | 100    |        |  |  |  |  |
|   | Contracts completed on budget exceeded our target and was higher than last year  | 90     | 100    | •      |  |  |  |  |
| Our People  | Headcount  | N/A    | 1,140  |        |  |  |  |  |
| To attract, develop<br>and sustain<br>organisational<br>capability through<br>our people                          | We exceeded our target in respect to women in leadership positions at Level 6 and above, however it was a slight decrease since last year  | 20     | 26     | •      |  |  |  |  |
|   | There was a high level of completion of Career Conversations coming in just under our target but remains consistent with previous years  | 100    | 96     | •      |  |  |  |  |



| Customers Assets   | Network performance Financial capital Natural resources Our people Kn  | ow-how          |                 |          |
|--|--|-----------------|-----------------|----------|
| KEY OUTCOMES<br>SOUGHT   | RESULTS  | TARGET          | ACTUAL          | STATUS   |
| Road Safety Provision of a safe road environment   | Community satisfaction with road safety is performing well exceeding our target and consistent with last year's result                         | 90              | 92              | •        |
|  | Contracts completed on time came in below target but has increased upon last year's result   | 90              | 87              | •        |
|  | Contracts completed on budget exceeded our target showing continued strong performance   | 90              | 100             | •        |
|  | Black Spot location indicator exceeded our target and is consistent with previous results  | 6.81            | 7.33            | •        |
| Community Access Improved community access and roadside amenity  | Community satisfaction with cycleways and pedestrian facilities was above our target and is consistent with last year's result                 | 90              | 91              | •        |
|  | Percentage of the year that 100 per cent of the state Road<br>Network was available came in under our target with a<br>decrease from last year | 95              | 89              | •        |
|  | Contracts completed on budget exceeded our target showing continued strong performance   | 90              | 100             | •        |
|  | The contracts completed on time target was not achieved, due to various factors including inclement weather and design changes                 | 90              | 0               | 8        |
| Enhancing Safety,<br>Health and<br>Wellbeing<br>Consistently<br>leading safe<br>outcomes                 | There were no Fatalities last year   | 0               | 0               | <b>②</b> |
|  | Our Lost-time injury (LTI) and/or disease incidence rate target was not achieved   | 0.17            | 0.28            | 8        |
|  | Our Lost-time injury and severity rate target was not achieved   | 0               | 33.3            | 8        |
|  | We did not achieve our target of helping 100 per cent of our injured workers return to work within 13 weeks                                    | 100             | 66              | 8        |
|  | We met our target of helping injured workers return to work within 26 weeks  | 100             | 100             | <b>②</b> |
| Improving Customer Experience Providing a transport network centred on what our customers need and value | We achieved our target for Community satisfaction demonstrating a consistent level with previous outcomes                                      | 90              | 90              |          |
|  | The aim to continue to increase the number of customer subscriptions to our project updates was achieved                                       | 5 %<br>Increase | 14%<br>increase | •        |
|  | The target for resolving enquires at first point of contact with our customer information centre was achieved                                  | 80              | 90              | •        |



| Customers Assets  | Network performance Financial capit  | Natural resour | ces Our people Kr | low-how |        |          |
|---|--|----------------|-------------------|---------|--------|----------|
| KEY OUTCOMES<br>SOUGHT  | RESULTS  |                |                   | TARGET  | ACTUAL | STATUS   |
| <b>Road Maintenance</b> A well-maintained road network  | Community satisfaction with road maintenance came in within our target and was a slight decrease from last year.   |                |                   | 90      | 86     |          |
|   | Our preventative and proactive maintenance undertaken on<br>the network indicator target was met and is consistent with<br>previous year's results                                   |                |                   | 85      | 85     | •        |
|   | Average \$ cost of network maintenance per lane-kilometre of road network target was achieved and was lower than estimated   |                |                   | 7,950   | 7,757  | •        |
| Road Efficiency<br>and Road<br>Management<br>Reliable and<br>efficient movement<br>of people and<br>goods           | Community satisfaction with Main Roads target was achieved however was a small decrease on last year's result  |                |                   | 90      | 90     | •        |
|   | Road network permitted for use by heavy vehicles   | B-double – 2   | 7.5 m %           | 97      | 98     |          |
|   |  | Double Road    | Train — 27.5 m %  | 97      | 97     | •        |
|   |  | Double Road    | Train — 36.5 m %  | 80      | 81     | <b>②</b> |
|   |  | Triple Road T  | rain — 53.5 m %   | 45      | 45     | •        |
|   | % Network configuration  | Roads          |                   | 90      | 93     |          |
|   |  | Bridges        | Strength          | 94      | 94     | •        |
|   |  |                | Width             | 96      | 96     | •        |
|   | Contracts completed on time was below our target and considerably lower than previous results  |                |                   | 90      | 77     | 8        |
|   | Contracts completed on budget exceeded our target showing continued strong performance   |                |                   | 90      | 100    | <b>②</b> |
|   | Average \$ cost of network management per million vehicle kilometres travelled came in higher than our target  |                |                   | 5,983   | 6,427  | 8        |
| Managing the Environment Protecting and enhancing the natural environmental and social values in all our activities | Percentage of state-wide clearing permit compliance audits completed CPS 818 continues to meet our target  |                |                   | 100     | 100    | <b>②</b> |
|   | Scope 1 and 2 Emissions (t $\rm CO_2$ ) are lower than expected and continue to come in under target   |                |                   | 29,302  | 26,257 | <b>②</b> |
|   | Community satisfaction with our sustainability practices was slightly below target with a decrease from last year  |                |                   | 90      | 89     | <b>②</b> |
|   | Targets of community satisfaction with our performance<br>managing the environmental impacts in our activities was<br>achieved and remains at a consistent level with previous years |                |                   | 90      | 90     | •        |

